

CAPITAL IMPROVEMENT PROGRAM

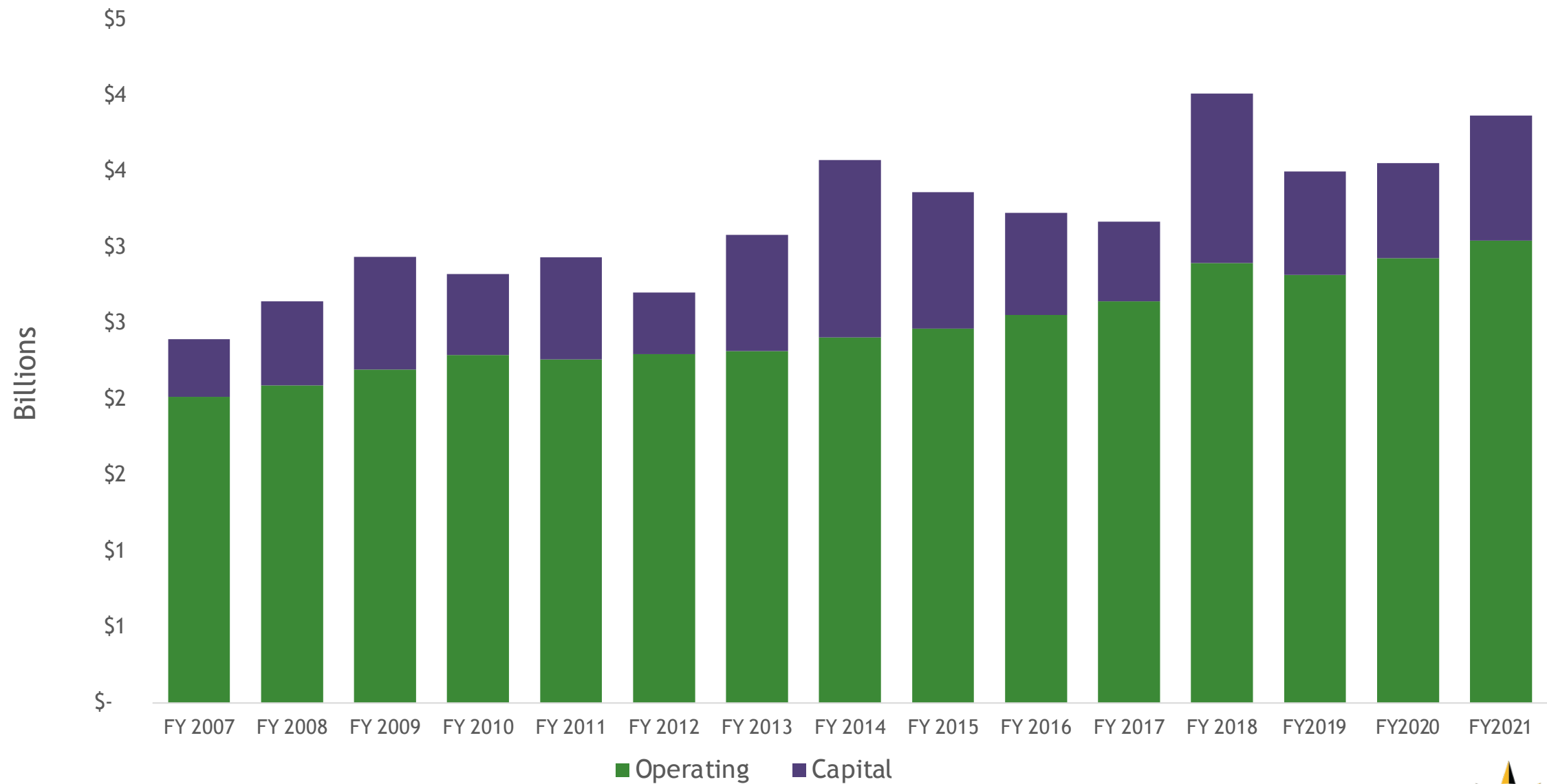
1. Capital Budget Overview & Trends
2. Planning & Mayoralty Requests



CAPITAL BUDGET OVERVIEW & TRENDS



Overall City Budget (Operating and Capital)



Budget Preparation - Who is Responsible?

Department of Finance

Tax Rates, Debt Levels, Big-Picture Financial Planning

Dept. of Finance/ Bureau of
Budget & Management
Research

Operating Budget Preparation

Dept. of Planning
Capital Budget Preparation



- By City Charter, the Planning Commission must submit a recommendation for the six-year Capital Improvement Program (CIP) to the Board of Estimates
- The budget year of the CIP becomes the basis for the capital component of the Ordinance of Estimates, adopted by City Council
- The six-year CIP begins again each year.



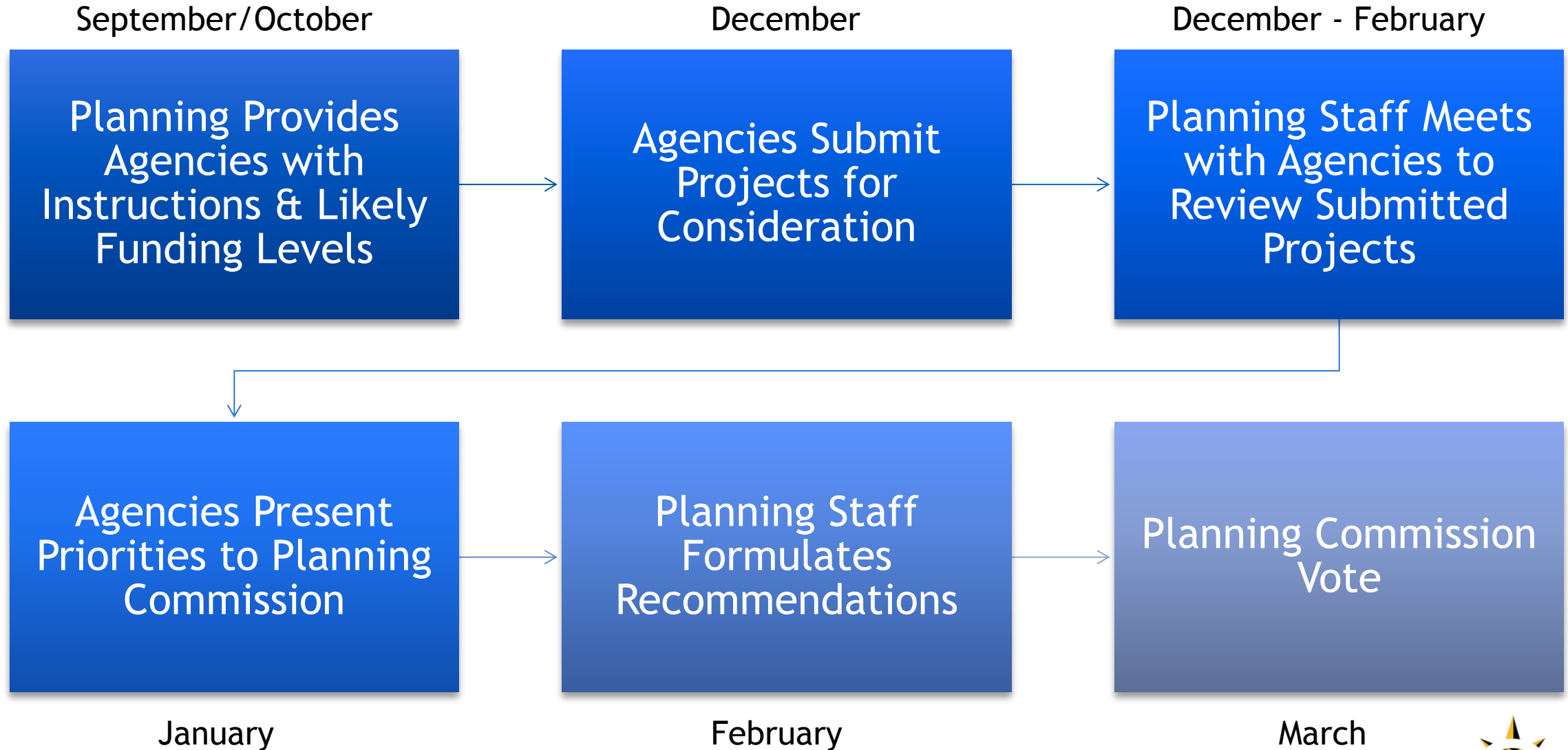
Capital Project Requirements

The Board of Estimates (BOE) policy for a Capital Improvement is:

- A physical betterment or improvement and any preliminary studies relative thereto
- A Capital Improvement is NOT:
 - Improvements costing less than \$50,000,
 - Vehicular equipment,
 - Repairs or maintenance costing less than \$100,000 or emergency in nature, and
 - Salaries other than those which are capitalized as part of the cost of the project



Process - Formulating Recommendations



Process - Formal Approvals & Opportunities for Public Testimony

Planning Commission Vote

Early March



Board of Finance Vote

Late March



Board of Estimates Vote

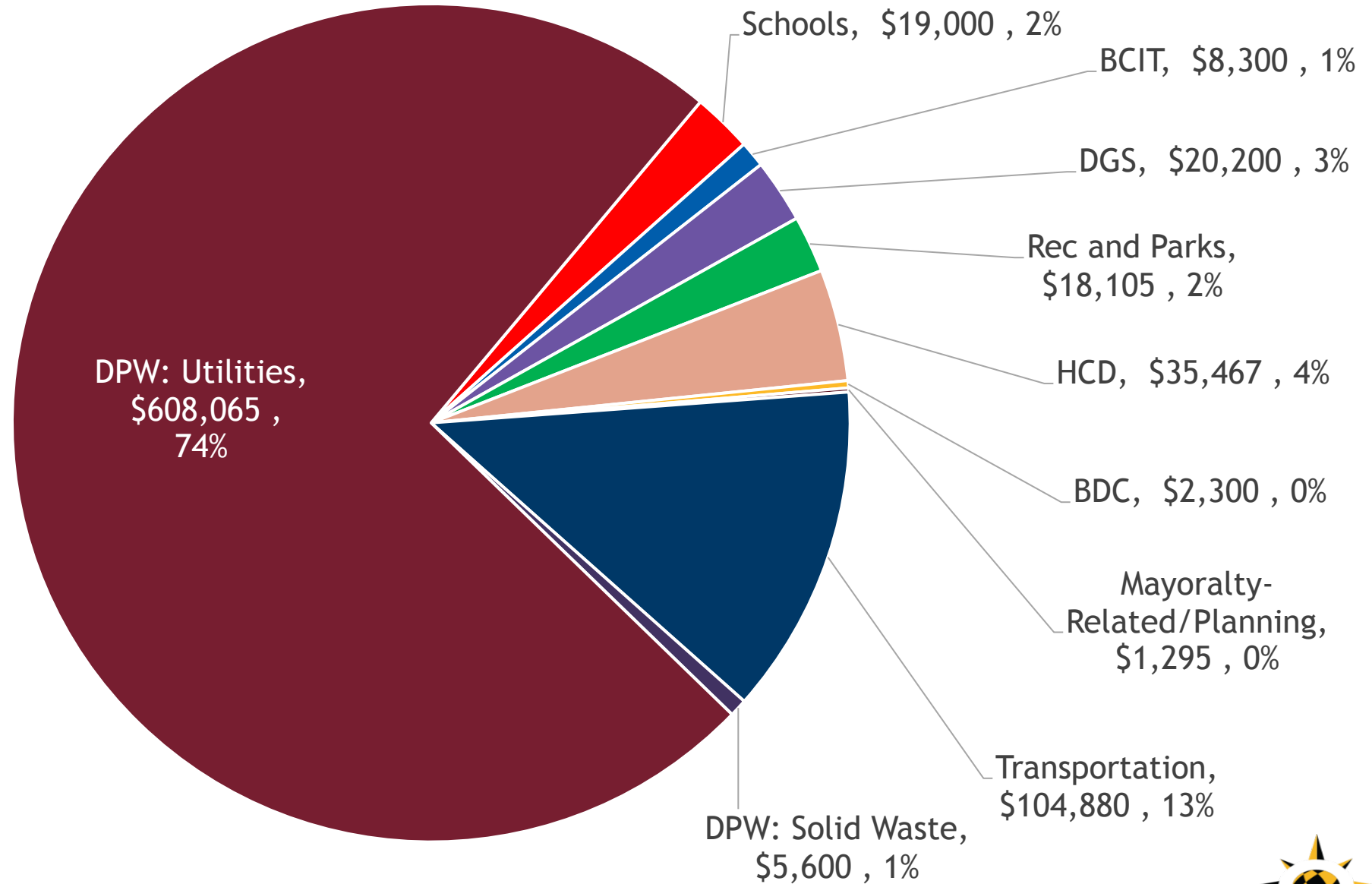
May



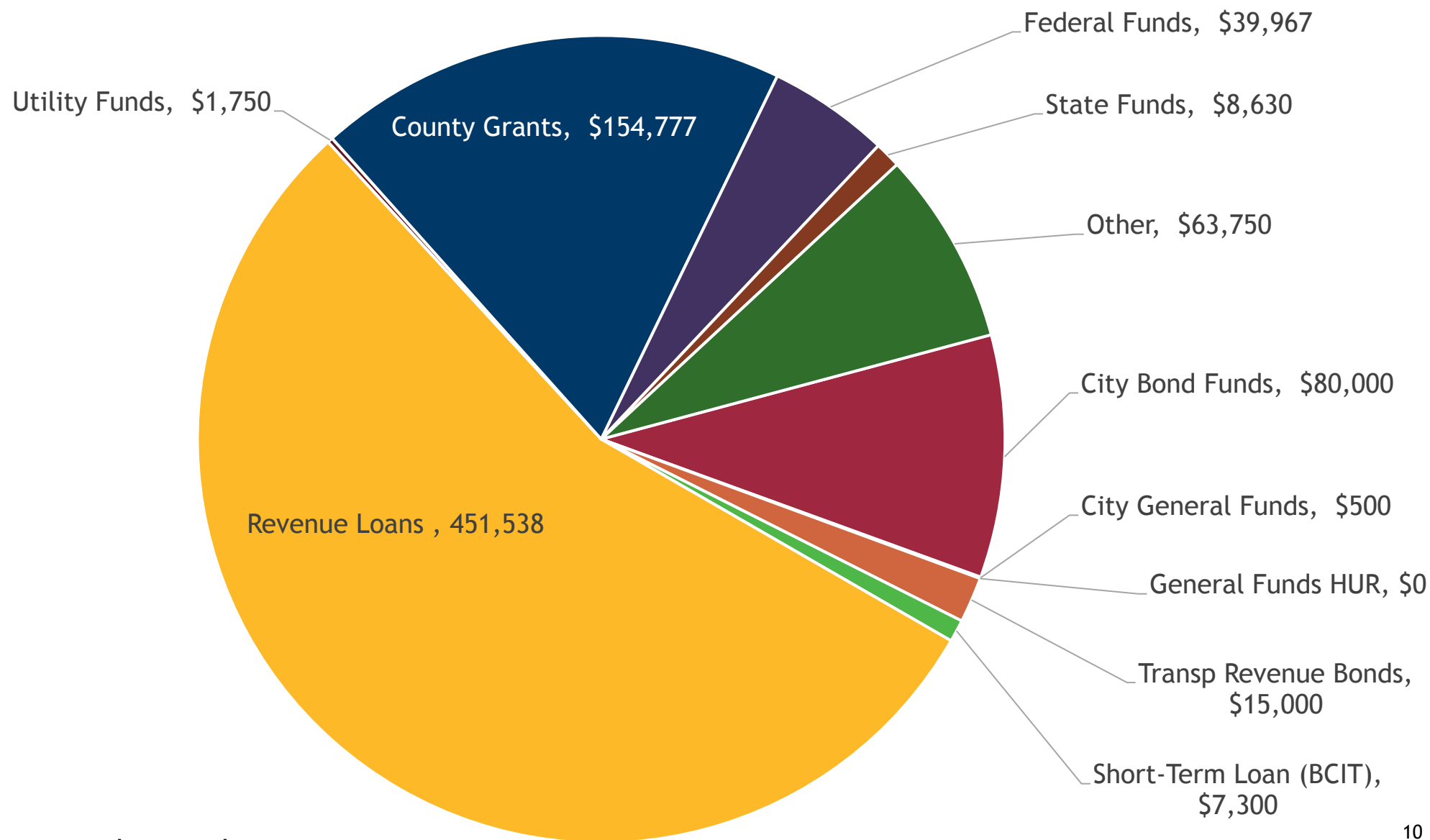
City Council Vote (First Year Only)

June

FY21 Funding by Agency



FY21 Funding by Fund Source

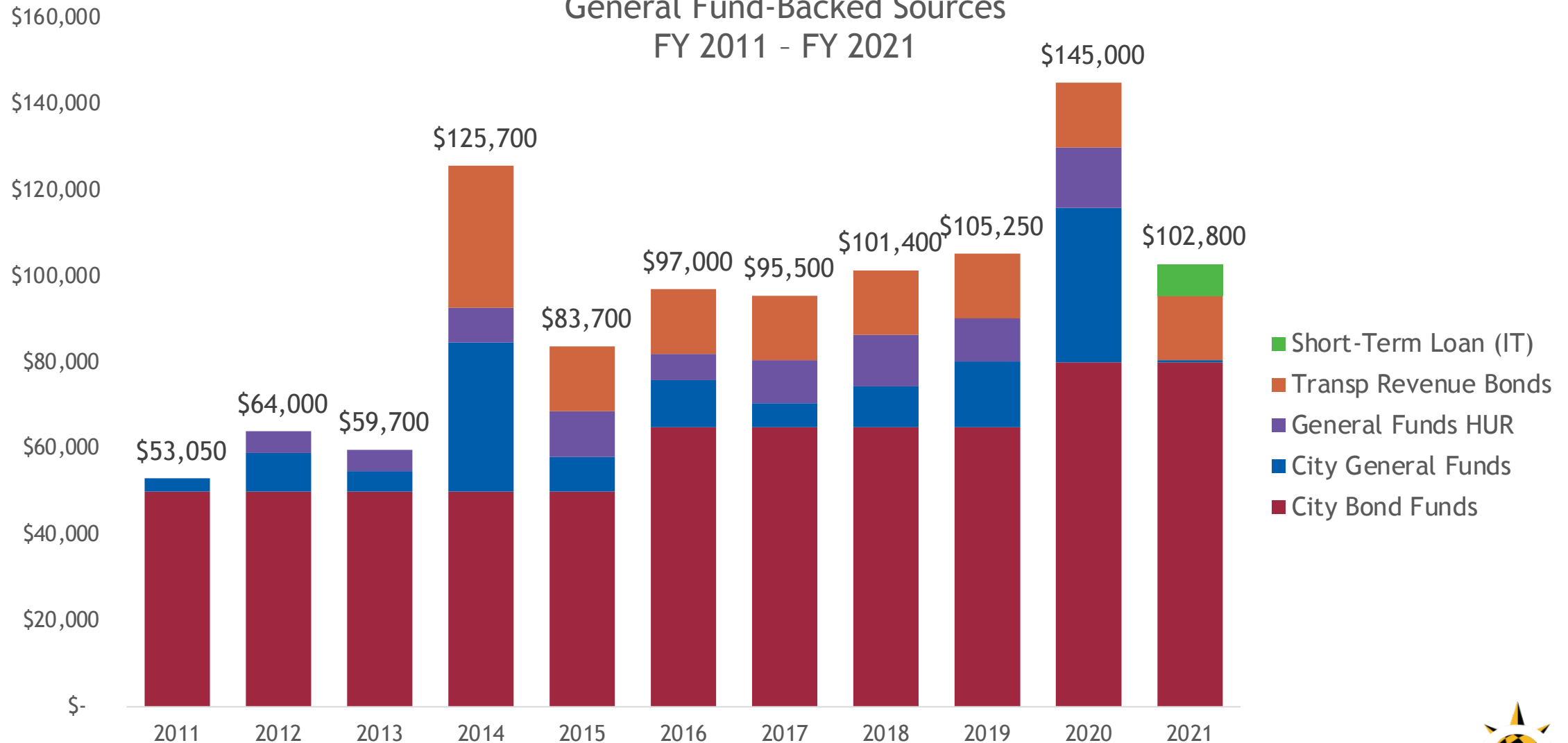


Amounts in thousands

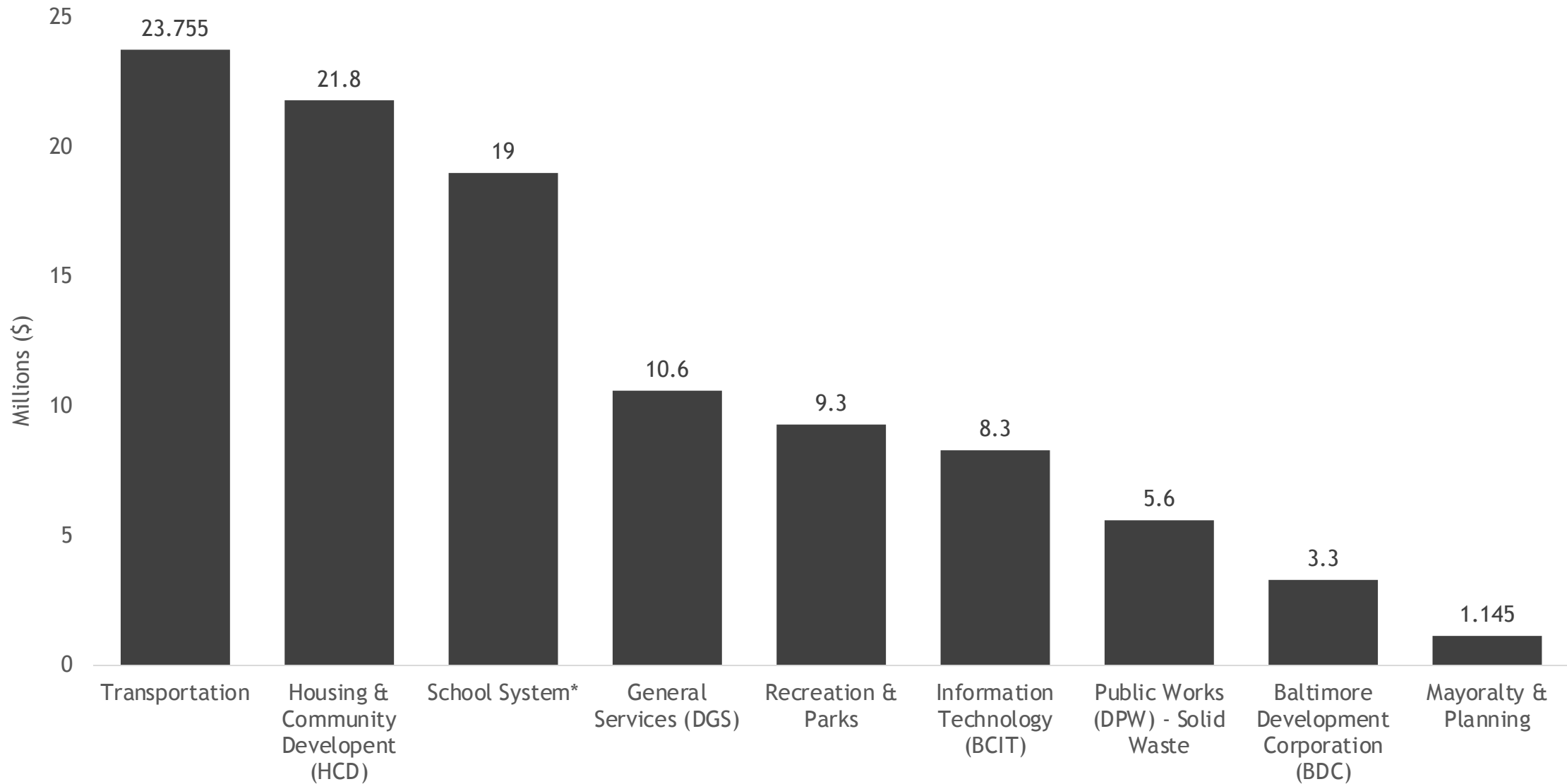


Fund Source Trends (General Fund-Backed Sources)

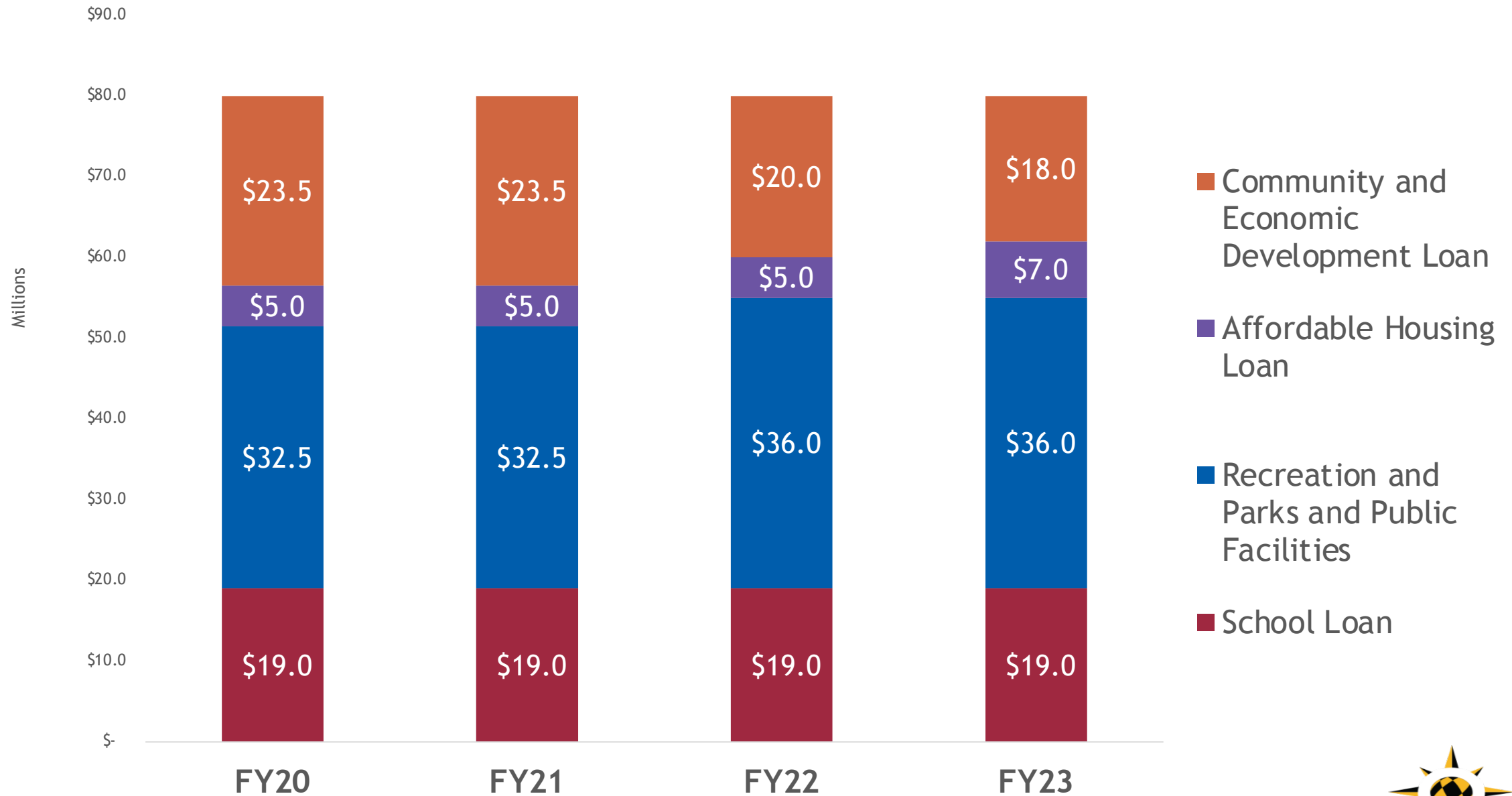
Capital Budget Fund Source Trends
General Fund-Backed Sources
FY 2011 - FY 2021



FY21 Funding by Agency (General Fund-Backed Sources)



Loan Authorization Guides GO Bond Programming



Asset Management Updates

1. Inventory Baltimore city assets

- Identify Baltimore's assets
- Confirm the location of the asset
- Determine the value of the assets
- Determine the assets expected life cycle

2. Assess life-cycle cost

- Initial purchase cost
- Maintenance cost
- Capital cost
- Disposal cost

3. Evaluate levels of service

- Assess the current status of service provided
- Cost associated with the current service level
- Determine if the service level is meeting user expectation
- Cost associated with changing service level



4. Proactive asset management

5. Asset management informs capital planning

- Provides insight into all capital needs
- Ensures the funding of projects with the most significant impact
- Consolidates all capital needs
- Offers transparency to all stakeholders, including residents, about capital needs



Schedule

Dates	Milestone
January 14 & 21	Agency Presentations to Planning Commission
February 25	Planning Commission Work Session
March 11	Planning Commission Vote
March 29	Board of Finance Vote
May	Board of Estimates Vote
June	City Council Vote



Current Evaluation Criteria

1. Necessary to protect public health and safety
2. City funding will leverage other fund sources
3. Capital investment will result in operating savings
4. Fulfills a state or federal mandate
5. Necessary to implement a priority housing or economic development project
6. Promotes private-public partnerships
7. Implements the City's Comprehensive Master Plan, area master plans and/or agency/institution's master plan
8. Implements the City's Sustainability Plan
9. Agency has prioritized project
10. Promotes equity

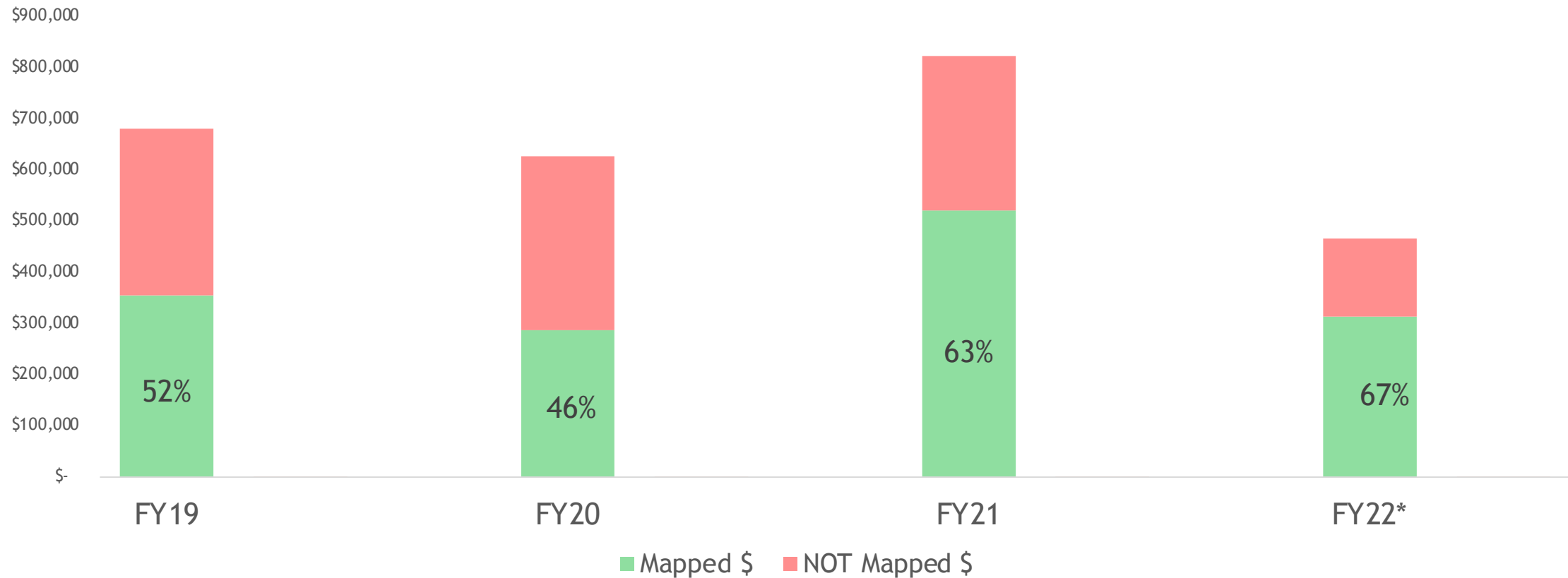
Criteria to Consider/Test

1. Equity
2. Health & Safety
3. Asset Condition
4. Regulatory Requirement
5. Return on Investment
6. Environmental Impact
7. Collaboration & Alignment
8. Quality of Life



% of CIP Allocations Attributed to a Location

Value of Recommendations/Requests,
Mapped vs NOT Mapped, FY19-22 (Estimate)



The FY22 figure is an initial estimate based on requested projects. FY19-21 figures are based on recommended projects.



PLANNING & MAYORALTY REQUESTS



127-021 INSPIRE Plan Implementation

- \$500,000 in FY22 (\$11.5 million budgeted to date)
- Funds for capital improvements in neighborhoods surrounding new 21st Century Schools
- Improvements include fixing sidewalks, creating or improving walking paths or pedestrian alleys, lighting, community gardens, upgrading parks and playgrounds, and more.



127-112 MOHS Shelter Improvements

- \$4 million requested in FY22
- Funds to renovate buildings to accommodate and serve individuals experiencing homelessness



127-110 Baltimore National Heritage Area FY22 Small Capital Grant Program

- \$100,000 in FY22 for Small Capital Grant Program
- \$100,000 per year in outer years
- Small capital grants (<\$15,000) for capital improvements at sites of historical significance in Baltimore
- Examples include Lovely Lane Church, African American Firefighters Museum, St. Mary's Spiritual Center & Historic Site, and the Pride of Baltimore



188-010 Historic Public Monuments

- \$50,000 in FY22
- \$50,000 per year in outer years
- Funds to maintain and restore over 250 monuments & statues in the City of Baltimore that the Commission for Historical & Architectural Preservation (CHAP) is charged with conserving.



127- Various Cultural Spaces Capital Support Fund for Cultural Institutions

- Funds awarded to cultural institutions through an open, competitive process (Cultural Spaces Capital Support Fund)
- Commitments total \$2,200,000 for two years
 - FY22: \$1,295,000
 - FY23: \$905,000
- Organizations with commitments for FY22 & 23 include:
 - American Visionary Art Museum
 - Baltimore Center Stage
 - Baltimore Museum of Art
 - Baltimore Museum of Industry
 - Creative Alliance Patterson Theater
 - East Baltimore Historical Library
 - Le Mondo
 - Living Classrooms
 - Maryland Historical Library
 - Maryland Science Center
 - Maryland Zoo in Baltimore
 - National Aquarium
 - Reginald F. Lewis Museum
 - Start Spangled Banner Flag House
 - The Eubie Blake Center
 - The Peale Museum
 - The Strand Theater
 - The Walters Art Museum



FY22-27 Request Highlights

- 127-054 Surplus Schools
 - \$1,000,000 per year to address schools returned to City stewardship from City Schools
 - Funds would help retrofit buildings for re-use or be used to demolish buildings



QUESTIONS?

